History of Regional Health
The 1800’s

1878

Sisters of the Holy Cross opened a hospital in Deadwood and sold it to the Benedictine Convent in 1897.
In 1911 the Methodists assumed responsibility for the 25-bed Victoria mansion-hospital and named it Methodist Deaconess Hospital. Located at the corner of Eighth and South Streets, the hospital treated 250 patients during its first year of operation.
In 1926 a group of physicians and concerned citizens approached the Most Reverend John L. Lawler about sanctioning the Benedictine Sisters to establish a Catholic hospital in Rapid City. The new hospital was christened St. John’s Hospital. The hospital treated 1200 patients during its first year.
Less than two years after St. John’s Hospital opened, a new, brick 75-bed hospital was erected on twelve lots in the West Boulevard area. A major contribution by Edward and Mary McNamara, as well as financial support from Rapid City citizens helped make the $275,000 hospital possible. The facility was renamed St. John’s McNamara Hospital.
<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1952</td>
<td>Sturgis Community Health opened</td>
</tr>
<tr>
<td>1954</td>
<td>Bennett Clarkson Hospital (West Unit and now Behavioral Health Center) opened in Rapid City, replacing Black Hills Methodist</td>
</tr>
<tr>
<td>1957</td>
<td>The David Dorsett home opened in Spearfish</td>
</tr>
</tbody>
</table>
Facing the ever-changing medical field, contracts were awarded in 1951 for a new hospital building called Bennett Clarkson Memorial Hospital in honor of its two most generous donors. This modern, four-story building had 125 beds and was formally dedicated in 1954.
The 70’s

Consolidation in Rapid City

1973
St. John’s and Bennett Clarkson consolidated and became Rapid City Regional Hospital

1979
The new Main Unit of RCRH opened
December 1, 1979
Rapid City Regional Hospital officially opened
The 80’s

1983
RCRH Buys Black Hills Rehabilitation Hospital
First Corporate Restructuring – Rushmore Health System. The several corporations formed were merged back in Rapid City Regional Hospital in 1984

1984
West Dakota Health Care buys Northern Hills General Hospital (Deadwood) from the Sisters

1984-1987
Dorsett and Sturgis facilities expand
<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1985</td>
<td>Rapid City Regional Hospital Board determines it should become a Regional Referral Center</td>
</tr>
<tr>
<td></td>
<td>First Oncology Unit</td>
</tr>
<tr>
<td>1987</td>
<td>First Neonatologist and NICU</td>
</tr>
<tr>
<td>1988</td>
<td>First Open Heart Surgery/Cardiac Cath</td>
</tr>
<tr>
<td>1989</td>
<td>First MRI</td>
</tr>
</tbody>
</table>
The 90’s

RCRH continued service line development and begins plans to become an Integrated Delivery System

- 1991  Cancer Center built
- 1993  Family Practice Residency Program begins
- 1994  Nuclear Medicine
- 1995  West Dakota Health Care (WHDC) (formally Northern Hills General Hospital) formally affiliates with RCRH
- 1996  Massa Berry Clinic purchased (new clinic opens in ‘97) Same Day Surgery Center built Banner closes Belle Fourche Hospital
<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1997</td>
<td>Western Providers (PHO) formed Western Health &amp; Western Services Health Maintenance Organization formed</td>
</tr>
<tr>
<td>1998</td>
<td>Regional Senior Care formed and two assisted living facilities in Rapid City (Fox Run &amp; Fairmont Grand) purchased</td>
</tr>
<tr>
<td>1999</td>
<td>Northern Hills Dialysis Center opened</td>
</tr>
</tbody>
</table>
First Decade of a New Century

2001

- Black Hills Medical Center (Deadwood) purchased and physicians employed
- Same Day Surgery Center joint ventured with physician owned LLC
- Golden Ridge Assisted Living built in Lead
- LifeFlight Helicopter
- Black Hills Medical Office Building joint venture

2002

- Banner Facilities purchased
  - Belle Fourche Health Care Center
  - David Dorsett Health Care Facility
  - Lookout Memorial Hospital
  - Sturgis Community Health Care Center
  - Pioneer Manor
  - Family Medical Center Clinics
- Psychiatrists and two Cardiologists employed by RCRH
First Decade of a New Century

2003
- RCRH Board determines its mission and service area have significantly changed with the facility acquisitions from Banner and establishes a new parent corporation to oversee a system
- Work begins on a new governance, management and legal structures

2004
- Hospitalists program started
- Pulmonologists employed

2005
- Nephrologists employed
- Restructuring legally implemented and new governance and management structures in place
First Decade of a New Century

2006  Medical Associates purchased and physicians employed

2007  Queen City Medical Center and Spearfish Surgery Center purchased and physicians employed, Imaging Center and MRI joint ventures, and Sleep Health Center joint venture established

2008  Buffalo Clinic

2009  Dissolved Sleep Health Center joint venture
       Acquired Dakota hills Family Practice (Sturgis) and employed physicians
First Decade of a New Century

2010
- Affiliated with the Heart Doctors, and cardiologists and cardiovascular surgeons became employees
- Developed inpatient orthopedic surgery program and call coverage with Black Hills Orthopedics
- Dissolved Wester Services Health Maintenance Organization and Western Health
- Developed Trauma Call program

2011
- Acquired Black Hills Neurology and employed physicians
- Sold the Belle Fourche and Dorsett (Spearfish) Nursing Homes to Mission

2012
- Purchased Emergi Clinic (urgent care)

2013
- Purchased RapidCare Cedar hills (Newcastle and Upton)
## System Growth

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue (in thousands)</th>
<th>Assets (in thousands)</th>
<th>Number of Service Locations</th>
<th>Number of FTEs</th>
<th>Number of Physicians Employed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1973</td>
<td>$8,721</td>
<td>$8,999</td>
<td>3</td>
<td>796</td>
<td>0</td>
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<tr>
<td>1983</td>
<td>$40,831</td>
<td>$65,508</td>
<td>7</td>
<td>1,130</td>
<td>0</td>
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<tr>
<td>1993</td>
<td>$147,951</td>
<td>$231,000</td>
<td>11</td>
<td>1,641</td>
<td>4</td>
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<tr>
<td>2003</td>
<td>$513,051</td>
<td>$438,458</td>
<td>44</td>
<td>3,572</td>
<td>33</td>
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<tr>
<td>2014</td>
<td>$1,298</td>
<td>$914</td>
<td>41</td>
<td>4,398</td>
<td>169</td>
</tr>
</tbody>
</table>

1All $ are in thousands, except 2014, which is in millions

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